IWIRC Europe Annual Conference Programme

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CONFERENCE PARTNER:

WIR Women in Restructuring

A full day of expert insight, meaningful connections and engaging discussion across restructuring, insolvency and asset recovery.

DATE

25 SEPTEMBER 2026
FRIDAY

LOCATION

DLA PIPER
27 RUE LAFFITTE,
75009 PARIS, FRANCE

09:00	WELCOME RECEPTION & NETWORKING BREAKFAST Sponsored by Ardenter Law
09:30	WELCOME & OPENING REMARKS
09:45	MACROECONOMIC OUTLOOK AND THE AI REVOLUTION
10:30	THE ART OF DECISION MAKING AND NEGOTIATION
12:00	NETWORKING LUNCH Sponsored by CRI Consulting and Le 16 Law
13:00	KEYNOTE ADDRESS
13:45	IWIRC EUROPE LENS: PERSPECTIVES FROM ACROSS THE REGION
14:30	NETWORKING COFFEE BREAK Sponsored by BSP
15:00	ROUNDTABLES PART 1 & PART 2
16:30	CLOSING REMARKS
17:00	AN EXCLUSIVE EVENING AT THE OPERA GARNIER Sponsored by GLAS

Roundtables

TAILOR YOUR ROUNDTABLE

Choose one roundtable in each part and tailor the afternoon to your practice.
Each session brings together experts from across Europe for focused, frank and interactive discussion on the issues that matter most in restructuring, insolvency and asset recovery.
Choose the sessions most relevant to you and join the conversation.

PART 1 — 15:00 - 15:45

From Hidden Assets to Recovery for Victims: Can Insolvency Deliver Justice?	Hidden Assets, Open Borders: Cross-Border Investigations *Before the first court filing is made, the real work begins. This roundtable takes practitioners inside the pre-contentious phase of cross-border asset recovery. The panel will explore how to identify, trace and value assets across jurisdictions before litigation begins. It will focus on the practical role of insolvency practitioners, financial experts, asset investigators and other specialists, as well as the opportunities and challenges of cross-border investigations. The panel will also consider the growing role of litigation funders and specialised investigative tools, including in insolvency and crypto-asset matters.*
Insolvency Litigation	In the Firing Line: Directors' Liability and Risk *This roundtable explores one of the most pressing and fast-evolving areas of insolvency practice - the personal exposure of directors when companies enter financial distress. As regulatory scrutiny intensifies and litigation against directors becomes increasingly common across European jurisdictions, the panel will examine where the lines of liability are being drawn, how risk is being managed and what the practical consequences are for directors, advisers and creditors alike.*
Restructuring	Talking it Out: When Consensual Restructuring Works and When It Doesn't *This roundtable explores the dynamics of out-of-court and consensual restructuring processes - when they succeed, when they break down, and what makes the difference. It sits at the practical heart of restructuring advisory work, where much of the real action happens before any formal insolvency process is triggered.*

PART 2 — 15:45 – 16:30

From Hidden Assets to Recovery for Victims: Can Insolvency Deliver Justice?	Forum Shopping, Forum Running: Jurisdiction Battles in Asset Recovery *Which court, which law, which strategy - and who gets there first? This panel examines how insolvency practitioners and creditors can identify and leverage the most advantageous jurisdiction and applicable law for asset recovery claims, while navigating the tactical reality of opponents using "forum running" to create parallel proceedings and obstruct recovery. Combining legal analysis with real-world war stories from cross-border disputes, this session offers practitioners a front-row seat to some of the most hard-fought jurisdiction battles in international insolvency.*
Insolvency Litigation	Valuing the Fight: Risk, Estate Claims and Distressed Investors *This roundtable gets to the heart of one of the most commercially charged questions in insolvency practice - when is a claim worth pursuing, who bears the risk of getting it wrong and how are distressed investors and litigation funders reshaping the economics of estate litigation? As insolvency practitioners face increasing pressure to maximise returns for creditors, the decision to litigate - and how to finance and de-risk that litigation - has never been more consequential. This panel brings together the key players in that ecosystem to examine how claim value is assessed, how risk is allocated and what the market looks like right now.*
Restructuring	Restructuring Plans Unpacked: The EU Preventative Restructuring Directive in Practice *This roundtable takes a deep dive into the EU Preventative Restructuring Directive (2019/1023) and how it is actually working on the ground across Member States. Now that most jurisdictions have implemented the Directive - with varying degrees of fidelity to its original framework - this panel moves beyond the theory and asks: what is it actually delivering in practice?*

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IWIRC Europe is grateful to its Bronze Network Sponsor and host venue of the Annual Conference

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HOST VENUE

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